Financial Statements of

NATIONAL FLOUR MILLS LIMITED

December 31, 2012

# Financial Statements

# December 31, 2012

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### Independent Auditors' Report

To the Shareholders of National Flour Mills Limited

#### Report on the Financial Statements

We have audited the accompanying financial statements of National Flour Mills Limited ("the Company"), which comprise the statement of financial position as at December 31, 2012, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2012, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards.

Chartered Accountants

KPMG

March 28, 2013 Port of Spain Trinidad and Tobago

# Statement of Financial Position

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

	<del></del>		
	Notes	2012	2011
A CONTRO	Trades are some som som står til det film i det som	\$2000	\$1000
ASSETS			
Current Assets			_
Cash and cash equivalents	6	35,047	12,162
Accounts receivable and prepayments Inventories	7	86,994	97,242
myemones	8	<u>77,243</u>	69,146
N. G.		199,284	178,550
Non-Current Assets Investments			
		15	15
Retirement benefit asset	9	59,884	60,611
Property, plant and equipment Trademarks	10	147,666	155,949
Trademarks	11	4,229	5,462
		211,794	222,037
Total assets		411,078	400,587
LIABILITIES AND SHAREHOLDERS' EQUITY	Y		
Current Liabilities			
Bank overdraft	6	57,086	50 72 1
Accounts payable and accruals	U	36,405	59,731 39,091
Loans and borrowings	12	79,744	73,845
Current portion of finance lease liability	20	729	75,845
	20		
Non-Current Liabilities		173,964	173,395
Loans and borrowings	- 12	7,663	12,771
Non-current portion of finance lease liability	20	546	1,275
Deferred taxation	14	20,834	16,380
·	- '	29,043	
Total liabilities			30,426
		203,007	203,821
Shareholders' Equity			
Stated capital	15	120,200	120,200
Capital reserve		23,035	23,035
Retained earnings		64,836	53,531
		208,071	196,766
Total liabilities and shareholders' equity		411,078	400,587
he accompanying notes on pages 7 to 31 form an integ	gral part of these finar	icial statements	$\supset$
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Statement of Comprehensive Income

Year ended December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

	Notes	2012	2011
	Notes		
	***************************************	\$*000	\$1000
Revenue		446,263	440,945
Cost of sales		(356,851)	(375,330)
Gross profit		89,412	65,615
Selling and distribution expenses		(41,425)	(34,971)
Administration expenses		(24,041)	(24,305)
Other operating income		8,622	10,630
Operating profit		32,568	16,969
Finance cost		(13,425)	(12,921)
Profit before taxation	16	19,143	4,048
Taxation	17	(5,795)	(3,409)
Profit for the year		13,348	639
Earnings per share	18	<u>11¢</u>	<1¢

The accompanying notes on pages 7 to 31 form an integral part of these financial statements.

Statement of Changes in Shareholders' Equity

Year ended December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

	Stated	Capital	—Retained	
$ ilde{q}$ , which is the first transform that $ ilde{q}$ , which is the first transformation of $ ilde{q}$ , which is the first transformation of $ ilde{q}$ .	<u>Capital</u>	Reserve	Earnings	Total
	\$'000	\$'000	\$'000	\$'000
Balance as at December 31, 2010	120,200	23,035	56,859	200,094
Dividends paid	-	-	(3,967)	(3,967)
Net profit for the year		p.	639	639
Balance as at December 31, 2011	120,200	23,035	53,531	196,766
Dividends paid	-	-	(2,043)	(2,043)
Net profit for the year		-	13,348	13,348
Balance as at December 31, 2012	120,200	24,330	64,836	208,071

The accompanying notes on pages 7 to 31 form an integral part of these financial statements.

Statement of Cash Flows

Year ended December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

	2012	2011
	\$:000	\$2000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	19,143	4,048
Adjustments for: Depreciation	10.145	44.44
Amortization of trademarks	10,147	11,143
Interest expense	1,232 13,425	1,236 12,921
		12,721
Changes in working capital:	43,947	29,348
Accounts receivable and prepayments	10 247	5 000
Retirement benefit	10,247 727	5,889 1,345
Inventories	(8,097)	11,118
Accounts payable and accruals	(4,188)	2,479
	42,636	50,179
Interest paid	(11,923)	(12,372)
Taxes paid	(1,340)	(1,311)
Net cash generated from operating activities	29,373	36,496
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	_(1,864)	(1,550)
Net cash used in investing activities	(1,864)	(1,550)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of loans and borrowings	(5,110)	(20,387)
Finance lease liability payments	(728)	(728)
Dividends paid	_(2,043)	(3,967)
Net cash used in financing activities	(7,881)	(25,082)
Net change in cash and cash equivalents	19,629	9,864
CASH AND CASH EQUIVALENTS, BEGINNING OF THE YEAR	(116,304)	(126,168)
CASH AND CASH EQUIVALENTS, END OF THE YEAR (Note 6)	(96,675)	(116,304)

The accompanying notes on pages 7 to 31 form an integral part of these financial statements.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 1. Incorporation and Principal Activities

National Flour Mills Limited ("the Company") is incorporated in the Republic of Trinidad and Tobago, and was continued under the provisions of the Companies Act, 1995 on April 14, 1998. Its principal activities are the production and distribution of food products and animal and poultry feeds.

### 2. Basis of Preparation

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### (a) Statement of Compliance

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and were authorised for issue by the Directors on March 28, 2013.

### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for the following material items in the statement of financial position:

- buildings measured at historical cost or valuation less related accumulated depreciation
- retirement benefit asset recognised as the net total of the plan assets, plus unrecognised past service cost and unrecognised actuarial losses, less unrecognised actuarial gains and the present value of the defined benefit obligation.

# (c) Functional and presentation currency

These financial statements are presented in Trinidad and Tobago dollars, which is the Company's functional currency. All financial information presented in Trinidad and Tobago dollars has been rounded to the nearest thousand.

### (d) Use of estimates and judgments

The preparation of the financial statements in conformity with IFRS requires the use of certain critical accounting estimates and requires management to exercise its judgment in the process of applying the Company's accounting policies. It also requires the use of assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenditure during the reporting period. Actual results may differ from these estimates.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 2. Basis of Preparation (continued)

### (d) Use of estimates and judgments (continued)

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimates are revised and any future periods affected.

Information about significant areas of estimation uncertainty and critical judgments in applying accounting policies are described in Note 5.

### 3. Summary of Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

### a) Property, plant and equipment

Items of property, plant and equipment are stated at historical cost or valuation less accumulated depreciation. Depreciation is calculated on the straight-line basis at varying rates, which are estimated to be sufficient to write down the cost of the assets to residual value by the expiration of their useful lives.

% per annum

The rates used are as follows:

2.5
10.0

The assets' residual values and useful lives are reviewed at each reporting date, and adjusted as appropriate. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 3. Summary of Significant Accounting Policies (continued)

# a) Property, plant and equipment (continued)

Increases in the carrying amount arising on revaluation of land and buildings are credited to capital revaluation reserve in equity. Decreases that offset previous increases of the same asset are recognised in other comprehensive income to the extent of any credit balance existing in the capital revaluation reserve; all other decreases are recognised in profit or loss. When re-valued assets are sold, the amounts included in reserves are transferred to retained earnings.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are included in profit or loss in the statement of comprehensive income.

#### b) Leases

Leases of property, plant and equipment under which the Company assumes substantially all the risk and rewards of ownership are classified as finance leases. Assets held under finance leases are capitalised at the lower of the fair value of the leased assets and the present value of the minimum lease payments, at the date of inception of the lease. The corresponding leasing commitments, net of finance charges, are included in liabilities. The interest element of the lease payments is charged to profit or loss over the lease period.

Depreciation on assets held under finance leases is charged to profit or loss over the shorter of the lease term and their estimated useful lives.

Leases in which a significant proportion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Rentals paid under operating leases are charged to appropriate expense headings in the statement of comprehensive income on a straight line basis over the period of the lease.

#### c) Trademarks

Trademarks are stated at cost less accumulated amortisation. Amortisation is recognised on a straight-line basis over the estimated useful life of the trademarks, which range from 10 - 14 years.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 3. Summary of Significant Accounting Policies (continued)

#### -----d)-Financial instruments

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Financial instruments are contracts that give rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Financial assets

The Company's financial assets comprise of cash and cash equivalents, trade and other receivables and available-for-sale investments.

The Company recognises loans and receivables and deposits on the date that they are originated. All other financial assets are recognised on the trade date at which the Company becomes a party to the contractual provisions of the instrument.

Financial assets are derecognised when the contractual rights to receive the cash flows from the asset expire, or where substantially all the risks and rewards of ownership of the financial asset have been transferred.

#### Trade and other receivables

Trade receivables are measured at cost. Subsequent to initial recognition such receivables are measured at estimated recoverable amount. An allowance for irrecoverable amounts is made, and charged to the statement of comprehensive income, whenever there is objective evidence that a receivable is impaired.

#### Available-for-sale investments

These investments are intended to be held for an indefinite period of time but may be sold in response to the needs for liquidity or changes in interest rates, exchange rates or equity prices. These are unquoted securities that are measured at cost.

Notes to the Financial Statements

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December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 3. Summary of Significant Accounting Policies (continued)

# d) Financial instruments (continued)

#### Financial liabilities

The Company's financial liabilities comprise loans and borrowings, bank overdrafts and trade and other payables.

When financial liabilities are recognised initially, they are measured at fair value plus directly attributable transaction costs. Financial liabilities are subsequently re-measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when they are extinguished that is when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability extinguished and the consideration paid is recognised in the statement of comprehensive income.

#### Bank loans

Bank loans are recognised initially at fair value, net of transaction costs incurred. Bank loans are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of comprehensive income over the period of the loan using the effective interest method.

### Share capital

Ordinary shares are classified as equity and stated at the amounts subscribed by shareholders, less any incremental costs directly attributable to the issue of the shares (net of tax).

### e) Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits with original maturities of three months or less. Bank overdrafts that are repayable on demand and short-term commodity import loans, which form an integral part of the Company's cash management, are included as a component of cash and cash equivalents for the purposes of the statement of cash flows.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 3. Summary of Significant Accounting Policies (continued)

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Inventories are measured at the lower of first in first out value and net realisable value. Cost includes expenditure incurred in acquiring the inventories, production costs and other costs incurred in bringing them to their present location and condition. Included in the cost of finished goods is an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### g) Taxation

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in the statement of comprehensive income except to the extent that the tax relates to items recognised directly in equity or in other comprehensive income.

#### Current tax

Current income tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, plus any adjustments to tax payable in respect of previous years.

#### Deferred tax

Deferred income tax is provided, using the liability method, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets are recognised for all deductible temporary differences, and the carry-forward of unused tax losses, to the extent that it is probable that taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 3. Summary of Significant Accounting Policies (continued)

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The Company operates a defined benefit pension plan covering its permanent employees. The funds of the Plan are administered by Trustees. The cost of providing benefits is determined by using the projected unit credit method. Actuarial gains and losses that exceed 10% of the greater of the defined benefit obligation and the fair value of the plan assets are amortised over the expected average remaining working lives of the employees. Independent actuaries perform valuations every year and any surpluses or deficits may be recognised by an adjustment of future contribution rates.

### i) Foreign currency

Monetary assets and liabilities denominated in foreign currencies are expressed in Trinidad and Tobago dollars at rates of exchange ruling at the reporting date. All revenue and expenditure transactions denominated in foreign currencies are translated at the exchange rates ruling at the date of the transactions. The resulting profits and losses on exchange from these trading activities are recorded in profit or loss.

#### j) Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation, and the amount can be estimated reliably.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

### k) Revenue recognition

Revenue from the sale of goods is measured at sale price, net of returns, trade discounts and volume rebates. Revenue is recognised upon delivery of goods to customers.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 3. Summary of Significant Accounting Policies (continued)

#### war and in Earnings per share a mark a construction of the constru

Earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

#### m) Segment reporting

Segment reporting is prepared based on the different categories of products sold by the Company.

### n) New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are not yet effective for the period ended December 31, 2012, and have not been applied in preparing these financial statements. None of these are expected to have a material effect on the financial statements of the Company except for the following:

IAS 1 Presentation of Financial Statements (amendment) — The amendments require that an entity present separately the items of other comprehensive income that would be reclassified to profit or loss in the future if certain conditions are met from those that would never be reclassified to profit or loss and the title of statement of comprehensive income is changed to the statement of profit or loss and other comprehensive income. However the entity is still allowed to use other titles. This amendment is effective July 1, 2012.

IFRS 9 Financial Instruments (2010) - The revised IFRS supersedes the previous version of IFRS 9 issued in 2009 and is effective for accounting periods beginning on or after January 1, 2015. The revised standard now includes guidance on classification and measurement of financial liabilities designated as fair value through profit or loss and incorporates certain existing requirements of IAS 39 Financial Instruments: Recognition and Measurement on the recognition and de-recognition of financial assets and financial liabilities. The Company is assessing the impact that the standard may have on the 2015 financial statements.

IFRS 13 Fair Value Measurement – The standard replaces the fair value measurement guidance contained in individual IFRSs with a single source of fair value measurement guidance. It defines fair value and sets out disclosure requirements for fair value measurements. It does not introduce new requirements to measure assets or liabilities at fair value, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards. This standard is effective January 1, 2013.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 3. Summary of Significant Accounting Policies (continued)

# u) New standards and interpretations not yet adopted (continued)

IAS 19 Employee Benefits (amended 2011) — effective for accounting periods beginning on or after January 1, 2013. Under the amended standard, companies will no longer be able to defer the recognition of actuarial gains and losses. Hence, the unrecognised actuarial loss for the Plan would be brought onto the statement of financial position in the Company's financial statements for the year ended December 31, 2013. On first adoption of the new accounting policy to recognise actuarial gains and losses in full, the comparable statement of financial position as at December 31 and January 1, 2012, will be restated. The impact of this restatement will be to reduce the Company's retirement benefit asset and retained earnings as at January 1, 2012 by \$44.5 million. In addition, under the amended IAS 19, the Company will no longer be able to allow for an expected rate of return from the Pension Plan's assets in excess of the discount rate applied to future benefit payments in the calculation of the net pension cost. The above changes are not expected to have a material impact on the net pension cost charged to profit for the years 2012 and 2013; but will give rise to charges/credits to "other comprehensive income" in those years in relation to movements on total actuarial gains or losses.

# 4. Financial Risk Management

#### Financial risk factors

The Company has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- · currency risk
- interest rate risk.

This note presents information about the Company's exposure to each of the above risks, and its framework for managing these risks. Further quantitative disclosures are included in relevant notes throughout these financial statements.

The Board of Directors has ultimate responsibility for the establishment and oversight of the Company's risk management framework. The Audit Committee oversees compliance with the Company's risk management framework and is assisted in its oversight role by the Internal Audit Department.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 4. Financial Risk Management (continued)

#### Financial risk factors (continued)

The Company's main financial risks relate to the availability of funds to meet business needs, the risk of delayed or non-payment by the Company's customers, and fluctuations in foreign exchange and interest rates. The risk management policies employed by the Company to manage these risks are discussed below:

#### a) Credit risk

The Company is exposed to credit risk, which is the potential for loss due to a debtor's failure to pay amounts when due. The Company manages this by regular analysis of the ability of debtor to settle their outstanding balances. Impairment provisions are established for losses or potential losses that have been incurred at the reporting date.

The Company only trades with credit worthy third parties who are subject to credit verification procedures, which takes into account their financial position and past experience. Individual risk limits are set based on internal ratings.

Credit risk on cash and cash equivalents held by the Company are minimised as all cash deposits are held with banks which have acceptable credit ratings.

### b) Liquidity risk

Liquidity risk is the risk that the Company will face difficulty in meeting its obligations under financial liabilities as they fall due.

The Company manages its liquidity risk by monitoring its projected inflows and outflows from operations. Where possible the Company utilises surplus internal funds to finance its operations. The Company also utilises available credit facilities such as loans and overdrafts.

### c) Currency risk

Currency risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates. Currency risk arises when future commercial transactions and recognised assets and liabilities are denominated in a currency that is not the Company's measurement currency. The Company is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the United States Dollar. The Company's management monitors the exchange rate fluctuations on a continuous basis and employs appropriate strategies to mitigate any potential losses.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 4. Financial Risk Management (continued)

# Financial risk factors (continued)

#### d) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

With the exception of bank overdrafts, the Company has no significant variable rate interest bearing assets or liabilities. As a consequence, the Company's income and operating cash flows are substantially independent of changes in market interest rates.

#### Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel, technology and infrastructure, and from external factors such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour.

### Compliance risk

Compliance risk is the risk of financial loss, including fines and other penalties, which arise from non-compliance with laws and regulations of the state. The risk is limited to a significant extent due to the supervision applied by the Securities and Exchange Commission of Trinidad and Tobago, as well as by the monitoring controls applied by the Company. The Company has an Internal Audit Department which performs routine reviews on compliance.

### Reputation risk

The risk of loss of reputation arising from the negative publicity relating to the Company's operations (whether true or false) may result in a reduction of its clientele, reduction in revenue and legal cases against the Company. The Company engages in public social endeavours to engender trust and minimise this risk.

Notes to the Financial Statements

 December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 5. Critical Accounting Estimates and Judgments

The critical accounting judgments and estimations, which have the most significant effect on the amounts recognised in the financial statements, are as follows:

### Retirement benefit obligations

The Company has determined that, in accordance with the terms and conditions of the defined benefit plan, and in accordance with statutory requirements (such as minimum funding requirements) of the plan, the present value of refunds or reductions in future contributions is not lower than the balance of the total fair value of the plan assets less the total present value of obligations. As such, no decrease in the defined benefit asset is necessary at December 31, 2012.

#### Impairment of trade receivables

The Company establishes an allowance for impairment that represents its estimate of projected losses in respect of trade and other receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures. The loss allowance is determined based on current data of payment statistics for specific circumstances relating to specific transactions.

# Impairment of tangible and intangible assets and useful lives

At each reporting date, management assesses whether tangible and intangible assets are impaired. An asset is impaired when the carrying value is greater than its recoverable amount and there is objective evidence of impairment. Recoverable amount is determined based on the value-in-use method, which is the present value of the estimated future cash flows over the estimated useful life of the asset discounted using market rates.

Management exercises judgement in determining whether future economic benefits can be derived from expenditures to be capitalised and in estimating the useful lives and residual values of these assets.

#### Deferred tax

The Company assesses the impact of estimated tax losses, which is subject to final approval by the Board of Inland Revenue, on deferred tax liability. Any final assessment done by the Board will be incorporated in the year that this assessment is completed and agreed by the Company.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

Cash and Cash Equivalents	2012 \$'000	2011 \$'000
Cash in hand and at bank Short-term deposits	34,000 1,047	11,119 1,043
Cash and cash equivalents in the statement of financial position	35,047	12,162
Short-term cash management facilities: Bank overdrafts Revolving grain purchase loans	(57,086) (74,636)	(59,731) (68,735)
Cash and cash equivalents in the statement of cash flows	( <u>131,722)</u> ( <u>96,675)</u>	(128,466) (116,304)

Bank overdraft facilities are provided by Scotiabank Trinidad and Tobago Limited and Citibank (Trinidad & Tobago) Limited. These facilities are secured by a debenture and collateral mortgage, stamped to cover TT\$90 million each, comprising of a fixed charge over goodwill, land and buildings located at Wrightson road, Port-of-Spain and a floating charge over all other assets of the Company. This security ranks *pari passu* with the security for the loans from First Citizens Bank Limited (see Note 12). An assignment of industrial all risks insurance with coverage of US\$57.7 million has also been executed in favour of the banks.

Revolving grain purchase loans have been provided by the following to finance the importation of grain:

	2012	2011
	US\$'000	US\$'000
Export Import Bank of Trinidad & Tobago (Eximbank) Ltd Gavilon LLC Citibank (Trinidad and Tobago) Limited	2,676 2,986 6,000	8,688 2,051
	11,662	10,739
	\$'000	\$'000
TTD equivalent	74,636	68,735

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

1				2012 \$'000	2011 \$'000
EQUALITY OF STREET	Accounts Receivable	and Prepayments	The transfer of the state of th		ψ <b>000</b>
<u> </u>	Trade receivables			65,838	59,803
,	Prepayments			7,137	6,822
	Sundry receivables			14,019	30,617
				86,944	97,242
	The maximum exposur of receivable mention reporting date by type o	ed above.    The c	redit risk exposure	he carrying val	ue of each class eivables at the
				2012 \$'000	2011 \$'000
	Wholesalers			16,041	15,096
	Industrial			13,154	10,217
	Export			4,520	3,140
	Feed			11,819	12,049
	Retailers			18,150	17,399
	Other			2,153	1,902
				65,838	59,803
	The aging analysis of tra-	de receivables at th	e reporting date was	:	
		Gross	Impairment	Gross	Impairment
		2012	2012	2011	2011
		\$'000	\$'000	\$'000	<b>መ</b> \$በልበ
		4 000	Ψ 000	φυσ	\$'000
	Not past due Past due:	34,408	-	31,305	2,000
	Past due: 1-2 months		- -	31,305	2,000
	Past due: 1-2 months 2-3 months	34,408 16,711 5,276	- - -		- - - 3,000
	Past due: 1-2 months 2-3 months 3-6 months	34,408 16,711 5,276 3,554	- - -	31,305 7,449	- - - -
	Past due: 1-2 months 2-3 months	34,408 16,711 5,276	20,352	31,305 7,449 3,173	\$7000 - - - - 14,920

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 7. Accounts Receivable and Prepayments (continued)

		2012 \$'000	2011 \$'000
	Balance at January 1	14,920	9,092
	Allowance charged to profit for the year	5,182	5,828
	Balance at December 31	20,102	14,920
8.	Inventories		
	Raw materials	55,505	49,546
	Packaging materials	3,676	2,517
	Finished products Maintenance spares	8,268	9,842
	maintenance spares	9,794	7,241
		77,243	69,146
•	Retirement Benefit Asset		
	Present value of defined benefit obligation Fair value of Plan assets	139,207	121,533
	ran value of Plan assets	(150,545)	(137,620)
	Unrecognized activated to accomplete	(11,338)	(16,087)
	Unrecognised actuarial losses	(48,546)	(44,524)
	Recognised asset for defined benefit obligation	(59,884)	(60,611)
	a) Change in defined benefit obligations		
	Defined benefit obligation at start of year	121,533	120,183
	Benefits paid Current service costs and interest	(5,660)	(4,405)
	Members' contributions	11,305	11,549
	Actuarial loss (gain)	1,344	1,391
	Expense allowance	11,012 (327)	(7,027) $(158)$
	Defined benefit obligation at end of year	139,207	121,533

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

, <u>i</u>	irement-Benefit-Asset (continued)	2012 \$'000	2011 \$'000
			THE PARTY OF THE P
<i>b</i> )	Change in plan assets		
<b>ì</b>	Plan assets at start of year	137,620	125,646
	Company contributions	3,843	4,395
	Members' contributions	1,344	1,391
	Benefits paid	(5,660)	(4,405)
]	Expected return on Plan assets	8,786	8,738
	Actuarial gain	4,939	2,013
)	Expense allowance	(327)	(158)
I	Plan assets at end of year	<u>150,</u> 545	137,620
c) I	Expense recognised in profit or loss		
	Current service costs	4,774	4,173
I	nterest on defined benefit obligation	6,531	7,376
E	Expected return on Plan assets	(8,786)	(8,738)
R	ecognised actuarial loss	2,051	2,929
N	let pension cost	4,570	5,740
d) R fi	econciliation of opening and closing statement of nancial position entries		
И	et pension cost	4,570	5,740
C	ompany contributions paid	(3,843)	(4,395)
		727	1,345
$O_1$	pening defined benefit liability (recognised asset)	(60,611)	(61,956)
Cl	osing defined benefit liability (recognised asset)	(59,884)	(60,611)
e) Ac	etual return on Plan assets		
	pected return on Plan assets	8,786	8,738
Ac	tuarial gain on Plan assets	4,939	2,013
Ac	tual return on Plan assets	13,725	10,751

Notes to the Financial Statements

December 31, 2012

(Expressed in Trinidad and Tobago Dollars)

### 9. Retirement Benefit Asset (continued)

	2012	2011	2010	2009	2008
Define benefit obligation	139,207	121,533	120,183	99,466	102,220
Fair value of Plan assets	(150,545)	(137,620)	(125,646)	(112,251)	(98,126)
Surplus	(11,338)	(16,087)	(5,463)	(12,785)	4,094)
Experience adjustment of Plan liabilities	(797)	(1,573)	(2,079)	(8,082)	(897)
Experience adjustment of Plan assets	4,939	2,013	1,283	5,536	( <u>057</u> )

g) The Company expects to contribute \$4.329 million to its defined benefit pension plan in 2012.

# h) Summary of principal assumptions

		2011
Discount rate at December 31	5.00%	5.50%
Salary increases	4.75%	4.75%
Pension increases Expected return on Plan assets at January 1	0.00%	0.00%
<ul><li>segregated assets</li><li>insured annuities</li></ul>	N/A N/A	6.50% 5.50%

Expected rate of return on assets set by reference to estimated long-term returns on the Plan's strategic asset allocation. Allowance is made for some excess performance from the Plan's equity portfolio.

### i) Asset allocation as at December 31

	2012	<u> 2011</u>
Equity securities Debt securities Other - insured annuities Other - cash and short-term securities	25.50% 50.20% 8.30% 10.00%	25.60% 47.50% 10.20% 16.70%
Total	100.00%	100.00%

The Plan does not directly hold any assets of the Company.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 10. Property, Plant and Equipment

व्यविश्ववस्थानम् । स्वतः त्रः स्वतः सम्बद्धाः स्वतः प्रवासः । इति वश्ववस्थाः स्वतः सम्बद्धाः स्वतः वश्ववस्थाः स्वतः	Industrial and Office	Plant Machinery	Office Furniture	·)
	Buildings	Equipment	Equipment and Motor Vehicles	Total
YF 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	\$'000	\$'000	\$'000	\$'000
Year ended December 31, 2012				7 - * *
Cost/Valuation				
At January 1, 2012	159,678	326,440	28,071	514,189
Additions	549	444	871	1,864
			071	1,004
At December 31, 2012	160,227	326,884	28,942	516,053
A communicated described				
Accumulated depreciation At January 1, 2012	177.077.0			
Charge for the year	47,379	285,006	25,856	358,241
Charge for the year	1,090	7,518	1,538	10,146
At December 31, 2012	_48,469	202 524	00.004	
14 200011001 21, 2012	<u> 40,403</u>	292,524	27,394	<u>368,387</u>
Year ended December 31, 2011				
Cost/Valuation				
At January 1, 2011	159,678	325,815	27,146	510 (20
Additions	-	625	27,146 925	512,639
		UAS	723	1,550
At December 31, 2011	159,678	326,440	28,071	514,189
			20,071	217,102
Accumulated depreciation				
At January 1, 2011	45,509	276,977	24,612	347,098
Charge for the year	1,870	8,029	1,244	11,143
At December 31, 2011	47 050			
At December 31, 2011	47,379	285,006	25,856	358,241
Net book value				
At December 31, 2012	111,759	24.250	1.540	
2012	111,739	34,359	1,548	<u> 147,666</u>
At December 31, 2011	112,299	41,434	2.215	155.040
•	<u> </u>	71,737	2,215	155,949

The property, plant and equipment are subject to a registered debenture to secure bank borrowings (see Note 12).

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 10. Property, Plant and Equipment (continued)

	If=buildings-and-plant-and-machine would be as follows:	ery-were-ste	ited-at-historical	-cost;-the-carr	ying amounts
				2012 \$'000	2011 \$'000
	Industrial and office buildings Plant and machinery			106,659 _34,361	106,802 41,433
				141,020	148,235
11.	Trademarks				
	Cost				
	End of year			17,312	17,312
	Accumulated amortisation		•		
	Beginning of year Charge for the year			11,851 _1,232	10,614 1,236
	End of year			13,083	11,850
	Net book value			4,229	<u>5,462</u>
12.	Loans and Borrowings				
		Interest Rate	Maturity Date	2012 \$'000	2011 \$'000
	First Citizens Bank Limited				
	Tranche B	6.18%	January 2015	12,771	17,881
	Other secured advances (see Note 6)			74,636	68,735
	Total loans and borrowings Less current portion			87,407 (79,744)	86,616 (73,845)
	Non-current portion			_7,663_	12,771

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 12. Loans and Borrowings (continued)

The First Citizens Bank Limited loan is secured by a debenture and collateral mortgage, stamped to cover \$90 million ranking pari passu with the security for the bank overdraft facilities (see Note 6). The tranches are each repayable in semi-annual instalments ending in the months shown above.

### 13. Maturity of Financial Liabilities

The following are the contractual maturities of financial liabilities, including estimated interest payments:

	Carrying Amount	Contractual Cash Flows	6 Months or Less	6-12	1-2 Years	2-5
	\$'000	\$'000	\$,000	Months \$'000	\$,000	Years \$'000
December 31, 2012						
Secured bank loans	12,771	13,957	2,952	2,867	8,138	-
Other secured advances	74,636	75,268	75,268	·	•	
Finance lease liability	1,275	1,405	400	400	605	••
Trade and other						
payables	36,655	36,655	36,655	-	-	-
Bank overdraft	57,086	57,086	57,086	-	-	
		184,371	172,361	3,267	8,743	<u></u>
December 31, 2011						
Secured bank loans	17,880	20,094	3,111	3,026	11,323	2,634
Other secured advances	68,735	68,800	68,800	<u>,</u>	_	-
Finance lease liability Trade and other	2,003	2,225	400	400	1,425	-
payables	39,091	39,091	39,091	<del>-</del>	-	_
Bank overdraft	59,731	59,731	59,731	<u>.</u>	-	-
		189,941	171,133	3,426	12,748	2,634

Notes to the Financial Statements

December 31, 2012
(Expressed in Trinidad and Tobago Dollars)

		Deferred Taxation	2012 \$'000	2011 \$'000
ı		Movement in deferred income tax liability:	and the second seco	
		Balance at beginning of year Charge to the income statement	16,380 4,454	13,614 2,766
1		Balance at end of year	20,834	16,380
]		Deferred taxation is attributable to the following items:		
		Tax losses carried forward  Excess of net book value of property, plant and equipment	(24,705)	(28,386)
		General provision for bad debts	30,631 (63)	29,613
		Retirement benefit asset	14,971	15,153
			20,834	16,380
	15.	Stated Capital		
		Authorised Unlimited number of ordinary shares of no par value		
		Issued and fully paid 120,200,000 ordinary shares of no par value	120,200	120,200

Notes to the Financial Statements

December 31, 2012

(Expressed in Trinidad and Tobago Dollars)

;			2012 \$'000	2011 \$'000
<u></u>	16.	Profit before Taxation	रह ज्ञानिक वृत्ति को निकारिक है में ब्रिकेट के एक्किने एक का द्वारा के क्षावार कर करना का पास्तिक	an ar promo Barrio Salanda (Salanda Andrea A
i		Profit before taxation is arrived at after charging:		
The continues of the co		Salaries and wages Bank interest and charges Depreciation – current year Amortization of trademarks Operating lease rentals Directors' fees	60,549 11,743 10,147 1,232 1,150 	54,524 12,905 11,143 1,236 1,291 491
,		The average number of persons employed by the Company duri	ng the year was	356 (2011:
***************************************	17.	Taxation	2012 \$'000	2011 \$'000
		Deferred tax (see Note 14) Business levy Green Fund levy	4,454 894 <u>447</u>	2,766 213 430
			5,795	3,409
		The Company's effective tax rate of 30% (2011: 84%) differs from the statutory tax rate of 25% as follows:		
		Profit before taxation	19,143	4,048
		Tax calculated at 25% Non-taxable income Green Fund levy Business levy Expenses not deductible for tax purposes Deferred tax prior year (over) under provision	4,786 (187) 447 894 167 (312)	1,012 (5) 430 213 467 1,292
			<u>5,795</u>	<u>3,409</u>

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 17. Taxation (continued)

The Company was audited by the Board of Inland Revenue for 2005 Corporation Tax. Based on the assessment it was indicated that an adjustment to reduce the tax losses by \$16 million was required. The Company has filed an appeal against this assessment. According to the Company's tax computation, the Company has tax losses of approximately \$99 million available to be carry forward against future taxable profits.

### 18. Earnings per Share

Earnings per share is calculated by dividing the profit attributable to ordinary shareholders of \$19,143 thousand (2011: \$639 thousand) by the weighted average number of ordinary shares outstanding of 120,200 thousand (2011: 120,200 thousand).

Only basic earnings per share are presented as there are no potentially dilutive share options in issue.

# 19. Related Party Transactions

A number of transactions are entered into with related parties in the normal course of business. These transactions were carried out on commercial terms at market rates.

a) Balances and transaction with key management personnel during the year were as follows:

Key management compensation	2012 \$'000	2011 \$'000
Short-term benefits Post employment benefits	3,934 448	4,210 468
	4,382	4,678

b) National Flour Mills Limited (NFM) has an agreement with the Ministry of Food Production, Land and Marine Resources which allows for NFM to purchase all rice paddy from local rice farmers. The amount paid is reimbursable by the Ministry to NFM. This amount as well as the proceeds for the sale of the processed rice (which is reimbursable by NFM to the Ministry) is recorded in a Consolidated Account.

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

# 19. Related Party Transactions (continued)

The following amounts are included in sundry receivables and accounts payable:

	Balance o As at 31 D	utstanding Jecember
	2012 \$'000	2011 \$'000
Amount due to NFM Balance on Consolidated fund	4,332 <u>9,250</u>	21,206 8,822

# 20. Finance and Operating Lease Commitments

During 2010, the Company entered into a finance lease agreement to acquire an automatic silo scale with a lease term of four years. The Company has the option to purchase the equipment for a nominal amount at the conclusion of the lease agreement.

Finance leases liabilities are payable as follows:

	Future N Lease Pa 2012 \$'000	Minimum syments 2011 \$'000	Inte 	erest 2011 \$'000	Present V Future M Lease Pa 2012 \$'000	linimum
Less than one year Between one and five years	800 598	800 1,398	72 51	72 123	728 547	728 1,275
	1,398	2,198	123	<u> 195</u>	1,275	2,003

Minimum lease payments under non-cancellable operating leases are as follows:

	2012 \$'000	2011 \$'000
Less than one year	362	901
Between one and five years	<u>450</u>	729

Notes to the Financial Statements

December 31, 2012 (Expressed in Trinidad and Tobago Dollars)

### 21. Contingent Liabilities

As at December 31, 2012, the Company had contingent liabilities in respect of pending litigation.

Based on legal advice, the Directors believe that the Company will be successful in these actions. However, if defence against the action(s) is unsuccessful, the potential liability for damages and costs amounts to approximately \$NIL (2011: \$1 million).

### 22. Operating Segments

The Company has two reportable segments, as described below, which are the Company's strategic divisions. The strategic divisions offer different products and services, and are managed separately because they require different technology and marketing strategies. For each of the strategic divisions, the Company's Chief Executive Officer (CEO) reviews internal management reports monthly. The following summary describes the operations in each of the Company's reportable segments:

- Foodstuff. Includes manufacturing and distributing flour, flour by products and rice.
- Animal feed. Includes manufacturing and distribution of feed products for animals

Other operations include the purchase and sale of imported dry goods, and grain.

Information regarding the results of each reportable segment is included below. Performance is measured based on segment gross profit, as included in the internal management reports that are reviewed by the Company's CEO. Segment profit is used to measure performance as management believes that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

Financial information regarding assets and liabilities by operating segment is not reported on a regular basis to the Company's CEO.

	Food 2012 \$'000	1 stuff 2011 \$'000	Anima <u>2012</u> \$'000	l Feeds 2011 \$'000	Or 2012 \$'000	her 2011 \$'000	T 2012 \$'000	otal 2011 \$'000
External revenue	312,423	3 <u>14,462</u>	103,068	95,066	30,772	31,417	446,263	440,945
Depreciation and amortisation	7,261	<u>7,349</u>	3,305	4,121	813	909	_11,379	12,379
Gross profit	65,456	43,182	18,368	<u>18,367</u>	5,588	4,066	89,412	65,615